

**Arizona Balance of State Continuum of Care  
Local Continuum/Coalition to End Homelessness  
2023 Strategic Action Plan**



**Overview:** The following template provides a guideline for your LCEH strategic action plan for 2023. It has been simplified and excludes all the operational activities that are required in your planning grant contract. Progress on operational activities is reported through the quarterly report that is submitted as a part of the request for payment.

The strategic action plan for 2023 should align two or three major activities with the *Expanding the Toolbox: The Whole of Government Response to Homelessness*. A link to the plan for the U.S. Interagency Council on Homelessness can be found here: [https://www.usich.gov/resources/uploads/asset\\_library/USICH-Expanding-the-Toolbox.pdf](https://www.usich.gov/resources/uploads/asset_library/USICH-Expanding-the-Toolbox.pdf).

In addition, the LCEH's two action items related to the Social Justice and Racial Equity Initiative are also a part of this action plan. This template is designed to articulate the minimum requirement. LCEHs may have more robust plans beyond this requirement.

This plan is submitted to the CoC Coordinator, once developed but no later than during the 4<sup>th</sup> quarter of 2022 (October-December).

LCEH County: Pinal	<b>Quarter submitted with Quarterly report. Submit as a separate attachment when the Quarterly Report is submitted.</b>
<b>Choose at least two of these major initiatives (anticipated performance outcomes) that contribute to ending homelessness in your community that the LCEH will focus efforts on during 2023. Delete rows for those that are not part of your strategic action plan.</b>	

Anticipated Performance Outcome	List a minimum of two activities that will be undertaken to work towards the Performance Outcome	What LCEH Committee or Workgroup will be responsible to leading/implementing activities	How will the LCEH measure progress towards this performance outcome? (check all that apply)
The LCEH convened at least one affordable housing roundtable* in at	Recruit a sub-committee from the LCEH Coalition to plan a	Strategic Planning Committee	<input checked="" type="checkbox"/> Regular reporting by Committee or Workgroup at LCEH meeting. <input checked="" type="checkbox"/> Participant feedback surveys.

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<p><b>least one community in the LCEH by December 2023.</b></p>	<p>roundtable event in Pinal County in the Spring of 2023</p> <p>Recruit speakers from Arizona State and Pinal County that can provide resources to local agencies</p> <p>Hold the event in Spring of 2023 targeting an audience of private and public stakeholders and resource agencies</p>		<p><input checked="" type="checkbox"/> Sign in Sheets</p> <p><input type="checkbox"/> Data reports from HMIS including LCEH dashboard.</p> <p><input type="checkbox"/> Other – list</p> <hr/> <hr/>
<p><b>Convene a roundtable* that includes members of the LCEH, representatives from the criminal justice system (i.e., Probation, Parole, correctional facilities, jails) to discuss strategies that result in individuals exiting correctional facilities or jails have re-entry support, so they are not released to the street or quickly become homeless by December 2023..</b></p>	<p>Recruit a sub-committee from the LCEH Coalition and other agencies to gather resources and plan a roundtable event in Pinal County in the Summer/Fall of 2023</p> <p>Recruit speakers from Arizona State and Pinal County that can provide resources to local agencies</p> <p>Hold the event in Summer/Fall 2023 targeting private, i.e. CoreCivic and public stakeholders to develop a collaborative resource guide</p>	<p>Strategic Planning Committee</p>	<p><input checked="" type="checkbox"/> Regular reporting by Committee or Workgroup at LCEH meeting.</p> <p><input checked="" type="checkbox"/> Participant feedback surveys.</p> <p><input checked="" type="checkbox"/> Sign in Sheets</p> <p><input type="checkbox"/> Data reports from HMIS including LCEH dashboard.</p> <p><input type="checkbox"/> Other – list</p> <hr/> <hr/>

\* The purpose of the LCEH Affordable Housing Roundtable is to initiate or continue a discussion to develop strategies to fill gaps in affordable housing availability in the communities in the LCEH. \* The purpose of the LCEH Eviction Prevention Roundtable is develop local solutions that complement current eviction prevention funds to reduce the number of individuals and families, and other households that become homeless because of being behind in rent by just a few months. \*The purpose of the roundtable focused on individuals exiting correctional facilities and jails is to develop or enhance processes so that the individuals have housing and support services and are not released to the streets or are homeless at exit from the facility. \*The purpose of the roundtable focused on faith-based organizations is engage with or enhance the involvement of the organizations in the local continuum of care.

### Social Justice and Racial Equity Initiative

<p>Note: The Social Justice and Racial Equity Initiative implementation guidelines were provided as a part of the planning contract support documentation. All LCEHs are required to implement the initiative in 2021, culminating in identifying three action steps that will be accomplished in 2023. This separate table provides the format for those action steps (activities), so they are included in the LCEH 2023 Strategic Action Plan.</p>			
<b>Anticipated Performance Outcome</b>	<b>List a minimum of two activities that will be undertaken to work towards the Performance Outcome</b>	<b>What LCEH Committee or Workgroup will be responsible to leading/implementing activities</b>	<b>How will the LCEH measure progress towards this performance outcome? (check all that apply)</b>
<p><b>The LCEH ensures by policy and action that the highest quality of care and support is provided. Ensuring equity and social justice are well understood by all LCEH members and are demonstrated by actions.</b> (see page 25 of the Toolbox for some ideas)</p>	<p>Analyze Pinal County Racial Equity Data and present findings to the PCCEH by March 2023.</p> <p>Develop and adopt SJRE Guidelines by June 2023. Guidelines will include expectations for all PCCEH member agencies regarding quality of care and support, methods to analyze SJRE data, actions to be implemented to address identified disparities, and means to demonstrate success of actions taken.</p>	<p>SJRE Committee.</p>	<p><input checked="" type="checkbox"/> Regular reporting by Committee or Workgroup at LCEH meeting.  <input type="checkbox"/> Participant feedback surveys.  <input type="checkbox"/> Sign in Sheets  <input checked="" type="checkbox"/> Data reports from HMIS including LCEH dashboard.  <input checked="" type="checkbox"/> Other—list - Adoption of SJRE Equity Guidelines by 12/31/2023 _____          _____</p>