

CAPACITY BUILDING

for grants

Grant Training for PCCEH

June 2024

PRESENTER

Heather Patel, GPC

Grants Manager, Pinal County

Grant Professional Certified

GPA member since 2005

Board member of Grant
Professionals Association



Disclaimer: The content and opinions within this presentation are that of Heather Patel, grant professional, and not of Pinal County nor the Grant Professionals Association.

AGENDA AND LEARNING OBJECTIVES

- Building your capacity in preparation for a grant
- Reviewing the grant NOFA
- Data and research
- Grant writing resources

ORGANIZATIONAL READINESS

- Do not chase money, identify a predetermined COMMUNITY need and project
- Do not set yourself up to fail, rather set yourself up for future \$ucce\$\$
- Be ready, collect your documents
- Understand your capacity and acknowledge your limitations

DOCUMENTATION

- Strategic Plan
- Mission/Vision statements
- 501 c 3 IRS determination letter
- Annual report
- Tax Identification number
- SAM.gov registration
- Budget
- Audit report
- Financial Statement and 990
- By Laws
- Articles of Incorporation

DOCUMENTATION

- Brochures
- Success stories
- Support letters
- Organization history
- Board of Directors
- Staff resumes
- List of programs and services
- Newsletters
- Articles
- Demographics of target population

ORGANIZATIONAL CAPACITY

- You are the best organization to address the COMMUNITY need, the best investment for the funds. Brag!
- What are your unique skill sets?
- How do you have a broader reach?
- What are your previous successes?
- What are your existing relationships and audiences you reach?
- Are you financially stable? Address budget, previous audits, and financial capacity.
- How are you qualified? Do you have certifications, awards, partnerships, planning documents/reports?
- What is your internal structure including staffing, internal controls, and transparency?
- Build partnerships

PROFILE AND CAPACITY

- Organization history
- Program information
- Clients served
- Services provided
- Demographics
- Location of program
- Partnerships
- Credibility
- Mission/Vision of organization
- Accountability
- Goals
- Financial Statements
- Past Successes

REVIEWING THE NOFA

- Follow instructions
- You do not know better
- Read and reread the instructions
- Answer questions in the order and location in which they are asked
- Identify key terms and phrases – repeat them!
- Evaluate your response according to the scoring criteria
- Did you answer all of the questions?
- Do NOT make the grantor or reviewer work hard
- Follow instructions



THE RIGHT FIT?

- Match the funders mission to meet the needs of the community
 - NOT your needs
 - NOT your want
 - NOT lack of \$\$\$\$
 - ✓ Guidestar 990 at www.guidestar.org
- A well thought out project/program.
 - A clear definition of a problem.
 - Sustainability of the project/program.
 - An evaluation plan including: Goals, SMART objectives, and outcomes.
 - Partnerships (unique and specific letters of support)
 - Return on investment

ORGANIZING YOUR RESPONSE

- Formatting - FOLLOW INSTRUCTIONS 1st
- Cut and paste the instructions and use as a guide to answer all the questions in the correct location.
- Use headers to guide reading based on the NOFA
- Use consistent and clear fonts with large type. Verify if proposal identifies a specific size and font. Use times new roman if not already identified.
- 1 inch margins
- Incorporate visuals, charts, map, photos etc.
- Use bullet points instead of long sentences and lists.
- 2 sentences per paragraph – 10 lines per paragraph – 15 words per sentence
- Always bullet point objectives and outcomes.
- Period or comma is placed inside the quotation marks.
- Left justify only
- Include page numbers
- Don't indent your paragraph
- Do not use bold or underlining in the paragraph

WRITING TIPS

- Grammar
 - Subject-verb-object – I will catch the ball
 - Eliminate passive voice or past tense – not caught, catch
 - Write in active voice – I will!
 - Use proper punctuation and grammar.
 - Use 1st person
 - Use power verbs like – Increase, improve, reduce, empower, engage.
 - DO NOT use “to” before the verb.

WRITING TIPS

- Short, clear and concise sentences. Get to the point!
- Use strong statements
- Plain language
- Place information in requested section.
- Incorporate stories
- Keep it simple.
- The 1st sentence should get to the point, the rest of the paragraph can back it up.
- Cut unnecessary words.
- Do not beg for money.
- Focus on community benefit not the organizations
- No wishy washy or flowery language
- Speak in terms of quantity and quality
- How is the project making an impact in the community
- No opinions

WRITING TIPS

- Avoid these words or phrases
 - that
 - “with your help, we can...”
 - before, after, although, as, because, if, since, though, until, when
 - “would, could, should” instead use “will, can, shall”
 - weak verbs like – provide, manage, create, develop, offer.
 - may, somewhat, a few, very, rather, little, quite
 - i.e., e.g., etc.

DATA AND RESEARCH

- Census
- Program participation – agency numbers
- Crime statistics
- Professional opinions/papers
- Research
- Publications
- Newspaper

DATA

- US Census – www.census.gov
- Google Scholar - <https://scholar.google.com/>
- Kids Count - <https://datacenter.kidscount.org/>
- Social Determinants of Health - <https://health.gov/healthypeople/objectives-and-data/social-determinants-health>
- Social Vulnerability Index - <https://svi.cdc.gov/map.html>
- Health topics - <https://www.azdhs.gov/index.php>

DATA

- Childstats.gov - <https://www.childstats.gov/>
- Fedstats - <http://www.cs.umd.edu/hcil/govstat/fedstats/fedstats3.htm>
- US Dept of Labor Statistics - <https://www.bls.gov/>
- School Districts
- Community Health Needs Assessments
- Bureau of Justice Statistics - <https://bjs.ojp.gov/>
- Local websites and plans e.g. Public Health, PCCEH, Pinal.gov

RESEARCH

- Know your funder – websites and 990
- Know your funding priorities – what project or program needs grant funding?
- Identify keywords
 - The internet likes keywords - Use your funding priorities to develop keywords
 - Who are you serving? Kids, seniors, disadvantaged youth and/or adults, animals
 - Keywords will help you match your funders & their priorities
 - Think outside the box for keywords that way you get a broad choice of funders
- Pick a strategy
 - Based on subject – keywords and buzzwords
 - Based on geography – your geography and the geography of where the funder awards grants
 - Based on type of support – what do you need the money for?
 - Based on previous funders - Use your keywords to determine what type of strategy to use

RESEARCH

AND

- Use to retrieve information for multiple search terms
- E.g. Homeless AND substance abuse

OR

- Use to retrieve records that contain at least one of the search terms
- E.g. Alcohol abuse OR prescription drug abuse

RESEARCH

NOT

- Use to eliminate records from the results
- Results in fewer records
- E.g. Drug abuse NOT prescription drugs

()

- Search query parentheses
- E.g. (Homeless AND substance abuse AND (housing OR public assistance))

“ “

- Use for exact phrase
- E.g. “Survey of indicators for homelessness”

RESEARCH

“ “

- Use for exact phrase
- E.g. “Survey of indicators for homelessness”

RESEARCH

Government

- www.grants.gov (grant making agencies)
- <https://grants.az.gov>
- www.pinal.gov
- Tribal entities
- State and federal agency listserv

Foundation

- Arizona Community Foundation
- Vitalyst Foundation
- Local corporations
- www.azgrants.com

GRANT WRITING RESOURCES

Training

- [Grant Professionals Association
www.grantprofessionals.org](http://www.grantprofessionals.org)
- The Grantsmanship Center
- Grant Writing USA
- National Grants Management Association
- Alliance of Arizona Nonprofits
<https://www.azimpactforgood.org/>

Resources

- Local First Arizona
<https://localfirstaz.com/economic-resource-center>

THANK YOU

Heather Patel, GPC

Heather.patel@pinal.gov

(520) 866-6422